OUR CODE OF BUSINESS CONDUCT
Respect for each other, our business partners, customers, stakeholders and the law.

WHAT IT MEANS
What do I do about it?
A message from David LeGresley and Andrew Moor

It is our pleasure to share with you our Code of Business Conduct. Together, we are responsible for preserving the Bank’s reputation as a trusted partner dedicated to service and as such we must all be committed to our Code of Business Conduct. The Code of Business Conduct is a reflection of Equitable Bank’s approach to business. We believe that conducting ourselves ethically with honesty and integrity will continue to enhance our reputation in the industry and will lead to future success.

You are expected to familiarize yourself with and follow this Code of Business Conduct. This newly-updated Code reflects changes in legislation and changes in technology and the way we live today. In particular, we want to draw your attention to the need to report gifts and entertainment in a more detailed way that will give us more transparency on these activities in an effort to protect everyone’s reputation.

If there is any uncertainty about how the Code should be applied in any particular situation, please make sure you raise the issue with your manager, Compliance or Human Resources who will be happy to help.

Sincerely,

David LeGresley  
Chair of the Board

Andrew Moor  
President & Chief Executive Officer
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Introduction

As a federally regulated financial institution, Equitable Bank (the “Bank”) must exercise the highest degree of ethical business conduct. Our colleagues, business partners, customers and the public at large have a right to expect this standard when dealing with us.

The Bank’s Code of Business Conduct (the “Code”) is a reflection of our guiding values and principles. As employees and directors of the Bank, we represent the Bank both at and outside of work, and complying with the Code is an expectation. Living our values fosters a positive working environment, and is the key to our continued success.

Purpose of the Code

The Code outlines the minimum standards of behavior expected from all employees and directors.

Realistically, the Code can’t anticipate every situation that might arise. Rather, it sets out principles to guide our decisions and is supported by various policies and procedures. We expect reasonable judgment and common sense to be applied in all situations. If at any time you’re feeling unsure, always ask for guidance. Never guess about compliance with the Code.

In any difficult situation ask yourself: Is this legal? Is this fair and ethical?
If the situation became public would it impact the Bank’s reputation?

Our Role in Supporting the Code

The Code applies to all Bank employees, including contractors, as well as all members of the Board of Directors of the Bank.

We are all expected to:
• Understand our responsibilities under the Code and its supporting policies;
• Comply with the Code and its supporting policies at all times;
• Complete any required training on the Code and its supporting policies;
• Ask for guidance when necessary; and
• Report suspected or actual breaches of the Code or its supporting policies.

If you are a people manager, you have an enhanced role and should:
• Be aware of the laws, regulatory requirements and policies related to your area of responsibility;
• Ensure all employees that report to you understand and comply with the Code; and
• Foster an environment that encourages open communication and ethical behavior.

Compliance with the Code, including its supporting policies and procedures, is mandatory. Any violations will be taken seriously and may result in disciplinary action.
1. WE COMPLY WITH LAWS AND REGULATIONS
There are a number of laws, rules, regulations and prescribed practices in place which we must comply with and which affect virtually every area of the Bank. The Bank’s Regulatory Compliance Management Policy provides an overview of the regulatory requirements we face and how the Bank manages the laws, rules, regulations and prescribed practices that apply to our business. Many of the key areas of law that impact our business are outlined in our policies, for example:

Customer Service and Complaint Handling
As part of our commitment to excellence in customer service, the Bank expects all employees to handle customer complaints promptly, fairly, and transparently. Front-line employees are expected to follow our 3-step Customer Complaint Handling Procedures, and all employees are expected to report any potential compliance issues to the Bank’s Chief Complaints Officer. For more information, please refer to our Complaint Handling Policy & Corporate Procedures.

Anti-Money Laundering and Anti-Terrorist Financing
Our business must be conducted in full compliance with all laws and regulations relating to anti-money laundering and anti-terrorist financing activities. Failure to comply may expose the Bank to the risk of legal sanctions, financial penalties and reputational damage. For more information, please consult the Anti-Money Laundering and Anti-Terrorist Financing Policy and related Procedures or contact the Bank’s Chief Anti-Money Laundering Officer.

Personal Information
We protect the privacy and security of all personal information obtained while conducting our business and we limit the collection, use and disclosure of such information in accordance with applicable laws. We must ensure that all personal information under our control, regardless of format, is protected against unauthorized access, use or disclosure. For more information, please refer to the Privacy Policy and related Procedures or contact the Bank’s Chief Privacy Officer.

Canada’s Anti-Spam Legislation (CASL)
The Bank recognizes that employees may use a wide range of messaging technologies to directly solicit, advertise, market and promote its commercial activities to brokers and new prospects. However, such messaging must adhere to prescribed consent, content and unsubscribe form requirements when sending commercial electronic messages, installing computer programs or altering/re-routing data or messages. Our business practices are documented in sales manuals, broker agreements, updates/notices and other internal confirmations. For more information, please refer to the Electronic Messaging Corporate Policy.

Violence & Harassment in the Workplace
We are committed to respecting and protecting our employees, customers and others from violence and harassment in our workplace. Please refer to the Violence & Harassment in the Workplace Corporate Policy or contact the Bank’s Human Resources Department or Chief Compliance Officer if you have any questions or concerns.

Insider Trading
In the course of our duties, we may become aware of sensitive confidential information that others may consider important in deciding to buy or sell the securities of Equitable Group Inc. (“EGI”). We do not trade in shares of Equitable Group Inc., or any other company, while in possession of undisclosed material information or during a blackout period (as applicable), and we do not “tip” others. Please consult the Insider Trading Policy and related Procedures for further information on the Bank’s practices regarding the trading of securities.
Short Selling
All employees and directors are prohibited from:
• Short selling (selling a security that you do not own) EGI securities;
• Entering into any contract that creates a short sale of an EGI security; and
• Trading in put or call options of EGI securities.

Tipping occurs when you, outside of the necessary course of business, tell another person (including your family members and friends) about material Bank information that has not been disclosed to the public. Tipping is prohibited by securities law.

Illegal and Anti-Competitive Sales Practices
The Bank competes vigorously in the marketplace and does so ethically and legally. We do not support sales practices or agreements with other businesses that would impede free and fair competition. We do not engage in price-fixing, collusion, or coercive tied selling.

In order to satisfy our commitment against coercive tied selling, we do not coerce or impose undue pressure on customers to purchase any of our products or services as a condition of approving their request for another product or service. Our sales practices reflect this commitment.

Fraud and Corruption
We comply with all laws related to combating fraud and corruption. We conduct ourselves honestly and with integrity, and we do not participate in any type of fraudulent, corrupt, or illegal transactions or activities. Examples of fraudulent and corrupt activities include, but are not limited to, bribery, commission sharing, kickbacks, theft and falsifying records.

Audits
The Bank requires your full cooperation during all audits, investigations, or other lawful requests made by the Bank, regulators or government agencies. All information provided should be truthful and accurate, and documents or records should never be concealed, altered or destroyed.

Always consult your manager or the Legal Department before responding to any requests for audits, investigations or other information.

Other Applicable Laws
Always keep in mind that you are subject to all legislation and regulations related to our business. We are all personally responsible for being aware of and understanding the laws and regulatory requirements specific to our work.

All of our policies are located on our intranet at http://Sharepoint/
2. CONFLICTS OF INTEREST
We must always act in the best interests of the Bank while performing our duties. Our personal interests cannot interfere, or appear to interfere, with the interests of the Bank. Conflicts could involve current or prospective employees, directors, customers, service providers, business partners or regulators.

Any perceived or potential conflict of interest is to be declared to your business unit head (or, in the case of a director, to the Board of Directors). When in doubt about whether a conflict of interest exists, please speak with your business unit head or the Director, Senior Counsel. See our Conflict of Interest Policy for additional guidance.

A conflict of interest includes any perceived or potential situation where the duties or position of an individual allow or appear to allow personal benefits or benefits to friends, relatives or businesses of that individual.

Types of situations that could cause a conflict of interest include, but are not limited to:

Outside Business Activities
Payment for services must not be accepted from any customer, business partner, service provider or competitor of the Bank and/or any directors without receiving prior approval from your business unit head. Any outside activity such as managing your own business or taking a second job should not interfere or conflict with your job performance at the Bank.

Managing External Directorships
The Bank encourages us to participate in our communities. For example, we may choose to take on directorships or similar roles at companies, organizations, clubs, associations or foundations. If so, the role must not compromise our ability to do our best work for the Bank and its customers. We must be careful to avoid actual, potential or perceived conflicts of interest and potential reputational issues. Roles and relationships must be assessed to ensure we comply with the Code and Bank policies on disclosure and approval. Generally, it is not acceptable to act as an officer or director of a customer’s business.

For publicly traded, private for-profit, not-for-profit, or venture capital entities/organizations, you must obtain prior approval from your business unit head. You are permitted, however, to serve on the board of private family businesses that have no relation to the Bank and its business. Prior approval is not required for these types of situations.
Family Members and Close Personal Relationships
In circumstances where family members or close friends are, or become, involved in any business activity related to the Bank, you must disclose the nature of your relationship to your business unit head or the Chief Compliance Officer and remove yourself from any related decision-making process.

Gifts and Entertainment
You are encouraged to consider the motive behind a gift or entertainment to ensure it is within the spirit of business courtesy and relationship management, particularly within the credit-granting functions. In addition, you must be comfortable that the gift or entertainment would not create a sense of obligation, influence a business decision, or be perceived by third parties as extravagant or excessive.

Gifts of cash or pre-loaded bankcards (e.g., Visa, MasterCard or American Express Gift Cards) are not appropriate and should never be accepted. Stored value gift cards (e.g., Cineplex, Tim Hortons, Indigo) may be accepted as long as they do not exceed $250 in value. You may only accept gifts with a monetary value of $250 or less. Gifts of excessive value should be politely refused and returned with thanks and clarification of our policy (unless specifically pre-authorized by the CEO, CFO, CRO, CCO, or the VP of Human Resources), or can be shared with your department or raffled off for charity. Certain gifts such as food or candy should be shared with other employees. Occasional meals and tickets to sports or cultural events may be accepted only if they are also attended by the company or person inviting you. Multiple gifts from the same business partner, supplier or vendor over a short period of time (within 6 months) should be avoided.

On a quarterly basis, all gifts and entertainment (including meals) must be reported to your manager using the Gift and Entertainment Tracker. Multiple gifts from the same donor must be listed individually. Promotional materials (e.g., pens and notepads) and gifts of nominal value (e.g., coffee purchased prior to a business meeting) need not be reported.

If in doubt, please speak with your manager, the VP of Human Resources, or the Chief Compliance Officer.

Is this a conflict of interest? Ask yourself:
Are I following Bank policy? Will I gain personally from my actions?
Would I act differently if a friend or relative weren’t involved?

3. PROTECTING BANK INFORMATION AND ASSETS
Bank Information
We must ensure the proper use and protection of our information. All Bank information, whether believed to be material or not, is confidential and we must treat it as such unless it is publicly disclosed. Bank information should only be disclosed internally on a “need to know” basis, and should not be disclosed externally without prior approval, unless required by law.

Further information on the handling of material and confidential information is contained in the Bank’s Disclosure Control Policy. The destruction of any Bank information must be handled according to the Bank’s Records Management Policy.

Always take precautions against accidentally disclosing confidential information - mark it appropriately, never discuss in public places, and protect your laptops, computers, iPads, BlackBerrys and other mobile devices.
Accuracy of Bank Records
We must exercise the same ethical standards of integrity and honesty in recording our business as we do in conducting it. Individuals involved in the preparation of the Bank’s accounting, financial reports and records must accurately reflect the Bank’s business activities in accordance with our policies, procedures and regulatory requirements. We must never conceal, alter or falsify any document or record.

Protecting Bank Assets
Bank assets should only be used for legitimate business purposes and must be protected against loss, damage, theft, vandalism, sabotage, and unauthorized access, use or disclosure. Some examples of Bank assets include: Bank trademarks, corporate records, information systems and mobile devices. If you are authorized to work off-site, you must ensure that all assets used for Bank purposes are kept safe at all times.

Use of Information Systems
Our use of information systems includes our computers, telephones, mobile devices, emails, system accounts and Internet access. This use should primarily be for business purposes, but occasional personal use is permitted as long as it does not interfere with your duties. You should exercise caution when using email, as statements could be misunderstood or potentially used against you or the Bank in legal proceedings. The Bank’s internet connection or devices should never be used to access, transmit or download content that is inappropriate, or used to create harassing, defamatory, offensive or obscene content.

The Bank reserves the right to monitor telephone and email conversations, computer records, internet use and personal file directories to ensure compliance with the Code, as well as compliance with supporting policies and procedures. Access to social media platforms such as Facebook or Twitter is prohibited unless authorized. We are expected to use the Bank’s information systems in accordance with the Bank’s Acceptable Use Policy.

Always remember email and internet activity is monitored.

4. PROFESSIONAL CONDUCT AND PERSONAL INTEGRITY
We must, at all times, respect ourselves, each other and the Bank. We must act in a professional manner and with personal integrity in all our dealings with colleagues, business partners, customers, stakeholders and the public.

Social Media
Social media refers to websites and mobile apps that allow users to create, share and exchange content. Online behaviour, whether it is business-related or personal, is subject to the guiding principles of the Code. We must ensure that we do not post anything that is confidential, proprietary, or could be harmful to the Bank’s interests or reputation.

In addition, only authorized employees may respond to media inquiries or post content on behalf of the Bank.

Always remember content posted online is public and permanent.

Criminal Records
If you are charged with, and/or found guilty of a criminal offence, you must inform the Human Resources Department immediately. There may be employment consequences if you are charged or found guilty of an offence, including termination of employment.

The Employee Handbook and our HR policies speak to ethical business conduct. You must familiarize yourself with these and act accordingly.
Alcohol and Drug Use
While at work, we are required to be fit at all times to perform our assigned duties. We must not be impaired by the use of alcohol or other prohibited substances. Employees and directors must ensure that they are not in possession of or under the influence of illegal drugs while on our premises, conducting business, or attending corporate events.

Appearance
As Bank representatives, our physical appearance is important. Your choice of work attire should be professional and conform to the accepted dress code standards established for our business.

Fair Treatment
We are committed to conducting all of our affairs with fairness and equity. Treatment of employees and directors, as well as others such as customers, business partners or service providers, should always be honest, fair and respectful regardless of race, religion, colour, country of origin, ethnic origin, citizenship, marital status, family status, disability, gender identity, sexual orientation, age or handicap. We will not accept any behaviour that could be viewed as discriminatory.

We treat our co-workers, customers and others with respect and dignity at all times.

Code Compliance
You demonstrate your commitment to the Code by agreeing to comply with its guiding principles at commencement of employment.

Annually you will be asked to acknowledge your commitment and attest to your compliance with the Code. Your annual acknowledgement confirms that you have read, understood, and complied with the Code and its supporting policies and procedures.

Always feel free to speak to your manager, the Human Resources Department or the Chief Compliance Officer if you have any questions.


**Reporting Breaches**

We are required to report, in good faith, any activity which is or appears to be a breach of the Code. If you believe that you have violated the Code, or suspect that someone else has, regardless of their position, you are strongly encouraged to report the breach to your manager, another manager, Human Resources, or the Chief Compliance Officer. Please refer to our Whistleblower Policy.

The Bank will not tolerate any form of retaliation against anyone who honestly reports a concern relating to illegal or unethical conduct or a breach of any policy. At the same time, it is considered unacceptable to intentionally file a false report.

You can anonymously report an actual or potential breach to the Chief Compliance Officer or Chair of the Audit Committee. Alternatively, both the Ethics Hotline and online reporting tool are anonymous, administered by an external service provider and available seven days a week, 24 hours a day.

**Chief Compliance Officer**

Equitable Bank
Equitable Bank Tower
30 St. Clair Avenue West, Suite 700
Toronto, Ontario M4V 3A1
(Mark the envelope as “Confidential - only to be opened by the addressee”)

Email: cco@eqbank.ca
Telephone: 416-515-3486

**OR**

Michael Stramaglia
Chair of the Audit Committee
c/o Equitable Bank
Equitable Bank Tower
30 St. Clair Avenue West, Suite 700
Toronto, Ontario M4V 3A1
(Mark the envelope as “Confidential - only to be opened by the addressee”)

Email: auditchair@eqbank.ca

**OR**

Ethics Hotline: **1-855-382-TALK**
(1-855-382-8255)

**OR**

Online report: [https://www.mycompliancereport.com/brand/equitable](https://www.mycompliancereport.com/brand/equitable)

**INVESTIGATIONS**

Investigations will be handled in a confidential, respectful and lawful manner. All potential breaches of the Code will be treated seriously and appropriate disciplinary action will be taken, if necessary. Action may include, but is not limited to, written warnings, demotion or re-assignment of employee, suspension with or without pay, or termination of employment.
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